

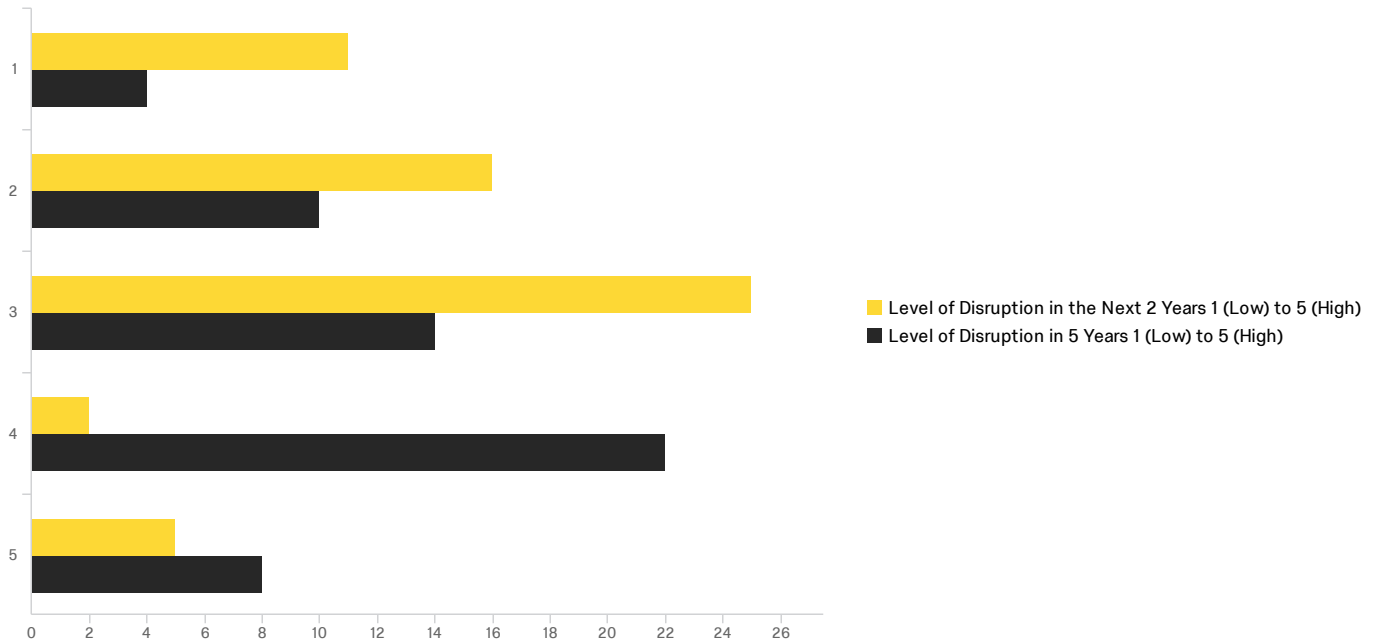
Test A

The Future of Healthcare Survey 2 | Modern Healthcare

May 6, 2019 9:25 AM MDT

Q2 - The federal government will limit hospital consolidation and intensify anti-trust

enforcement.

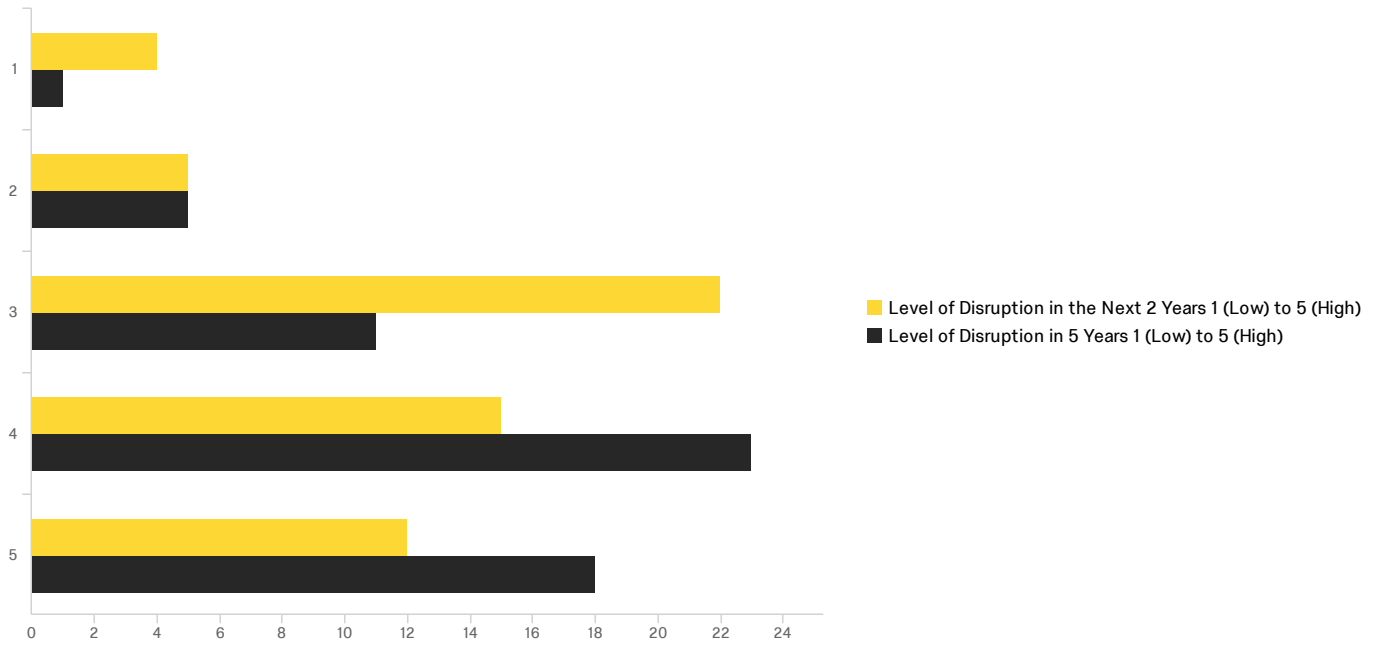


#	Field	Minimum	Maximum	Mean	Std Deviation	Variance	Count
1	Level of Disruption in the Next 2 Years 1 (Low) to 5 (High)	1.00	8.00	4.19	2.47	6.08	59
2	Level of Disruption in 5 Years 1 (Low) to 5 (High)	1.00	8.00	5.62	2.30	5.27	58

#	Field	1	2	3	4	5	Total
1	Level of Disruption in the Next 2 Years 1 (Low) to 5 (High)	18.64% 11	27.12% 16	42.37% 25	3.39% 2	8.47% 5	59
2	Level of Disruption in 5 Years 1 (Low) to 5 (High)	6.90% 4	17.24% 10	24.14% 14	37.93% 22	13.79% 8	58

Showing rows 1 - 2 of 2

Q4 - HHS will alter its alternative payment models and require greater provider financial risk.



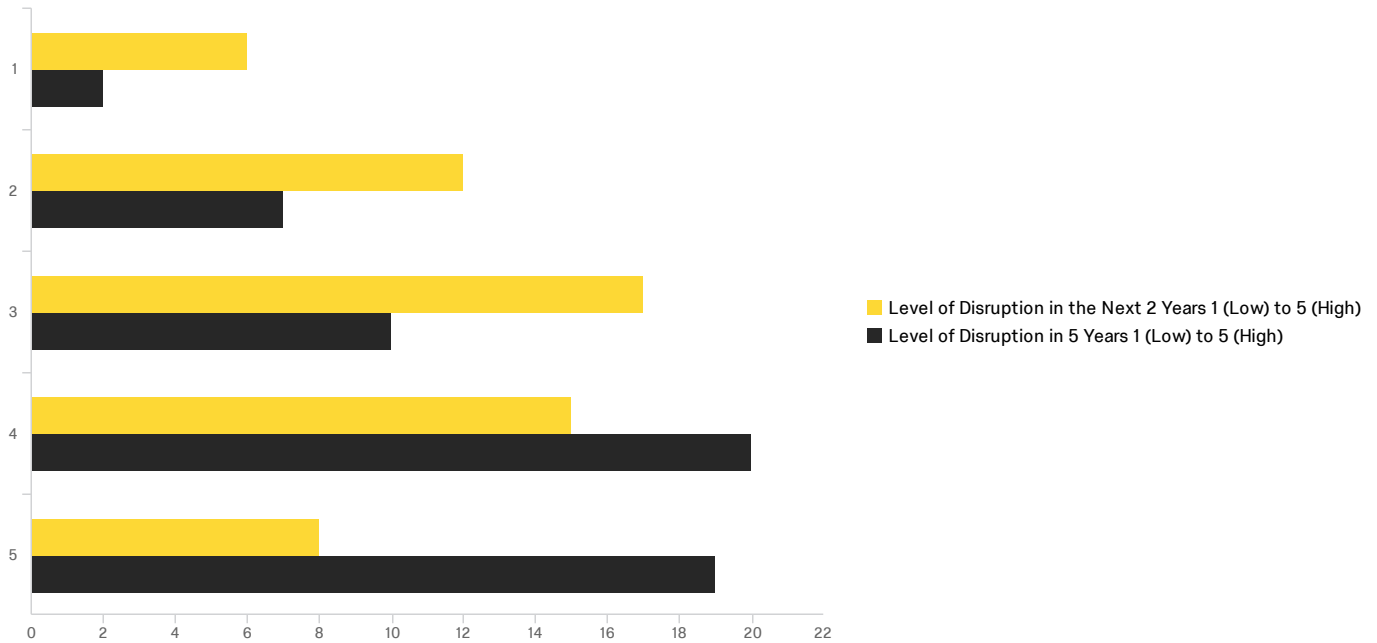
#	Field	Minimum	Maximum	Mean	Std Deviation	Variance	Count
1	Level of Disruption in the Next 2 Years 1 (Low) to 5 (High)	1.00	7.00	5.14	1.72	2.95	58
2	Level of Disruption in 5 Years 1 (Low) to 5 (High)	1.00	7.00	5.69	1.49	2.21	58

#	Field	1	2	3	4	5	Total
1	Level of Disruption in the Next 2 Years 1 (Low) to 5 (High)	6.90% 4	8.62% 5	37.93% 22	25.86% 15	20.69% 12	58
2	Level of Disruption in 5 Years 1 (Low) to 5 (High)	1.72% 1	8.62% 5	18.97% 11	39.66% 23	31.03% 18	58

Showing rows 1 - 2 of 2

Q6 - Medicare will develop a capitated model for payments to integrated delivery

systems.

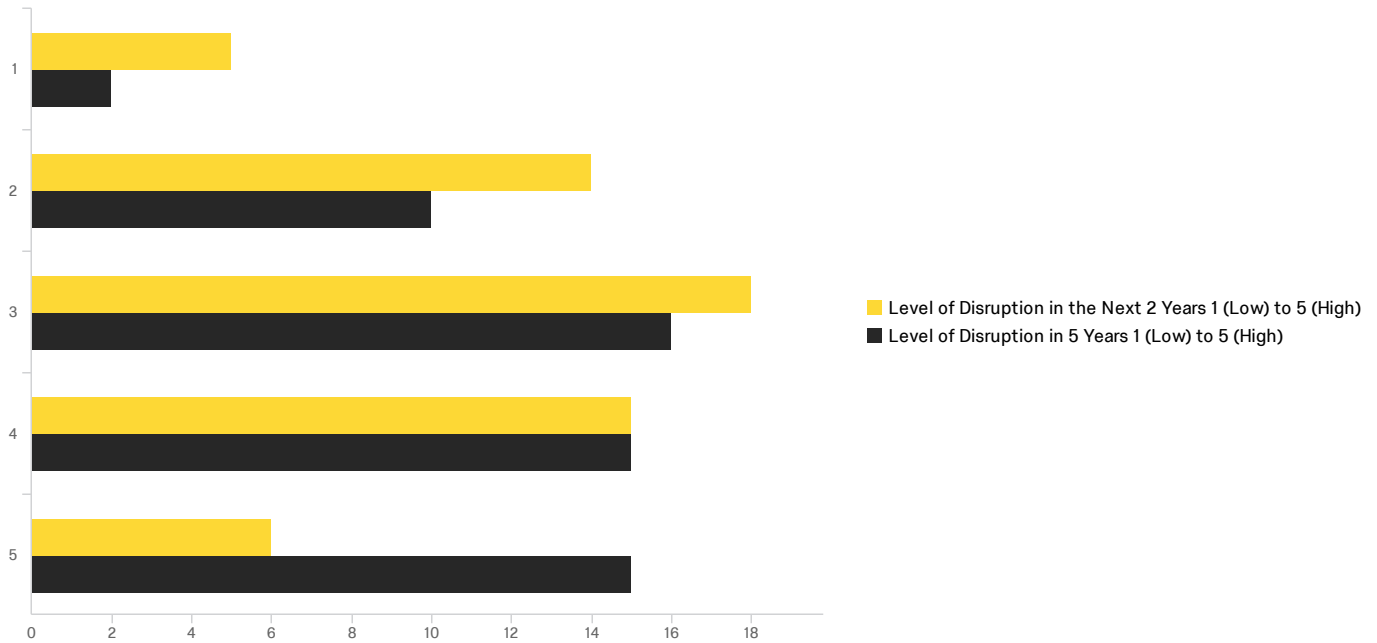


#	Field	Minimum	Maximum	Mean	Std Deviation	Variance	Count
1	Level of Disruption in the Next 2 Years 1 (Low) to 5 (High)	1.00	5.00	3.12	1.19	1.42	58
2	Level of Disruption in 5 Years 1 (Low) to 5 (High)	1.00	5.00	3.81	1.12	1.26	58

#	Field	1	2	3	4	5	Total
1	Level of Disruption in the Next 2 Years 1 (Low) to 5 (High)	10.34% 6	20.69% 12	29.31% 17	25.86% 15	13.79% 8	58
2	Level of Disruption in 5 Years 1 (Low) to 5 (High)	3.45% 2	12.07% 7	17.24% 10	34.48% 20	32.76% 19	58

Showing rows 1 - 2 of 2

Q8 - States will bear primary responsibility for integrating social services programs & traditional delivery of care.

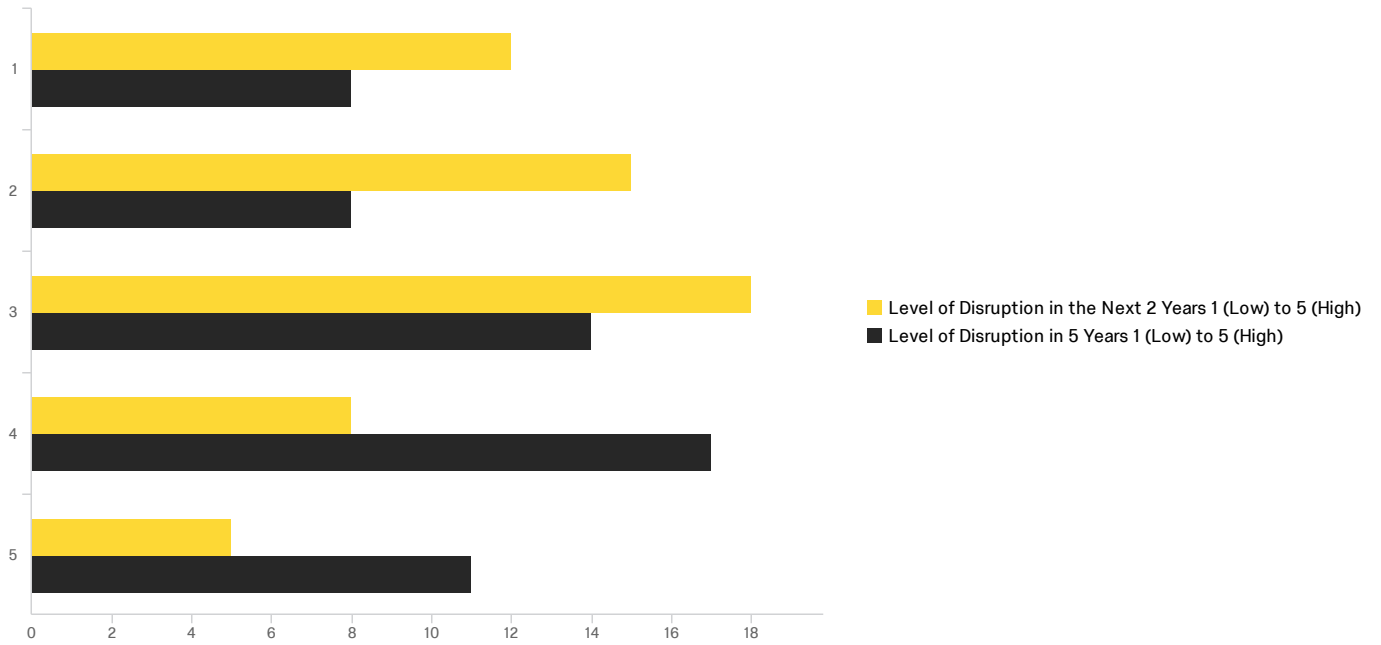


#	Field	Minimum	Maximum	Mean	Std Deviation	Variance	Count
1	Level of Disruption in the Next 2 Years 1 (Low) to 5 (High)	1.00	7.00	4.40	1.96	3.86	58
2	Level of Disruption in 5 Years 1 (Low) to 5 (High)	1.00	7.00	5.12	1.84	3.38	58

#	Field	1	2	3	4	5	Total
1	Level of Disruption in the Next 2 Years 1 (Low) to 5 (High)	8.62% 5	24.14% 14	31.03% 18	25.86% 15	10.34% 6	58
2	Level of Disruption in 5 Years 1 (Low) to 5 (High)	3.45% 2	17.24% 10	27.59% 16	25.86% 15	25.86% 15	58

Showing rows 1 - 2 of 2

Q10 - Medicare Advantage enrollment will be offered to adults 50+ as a mechanism for expanding coverage.

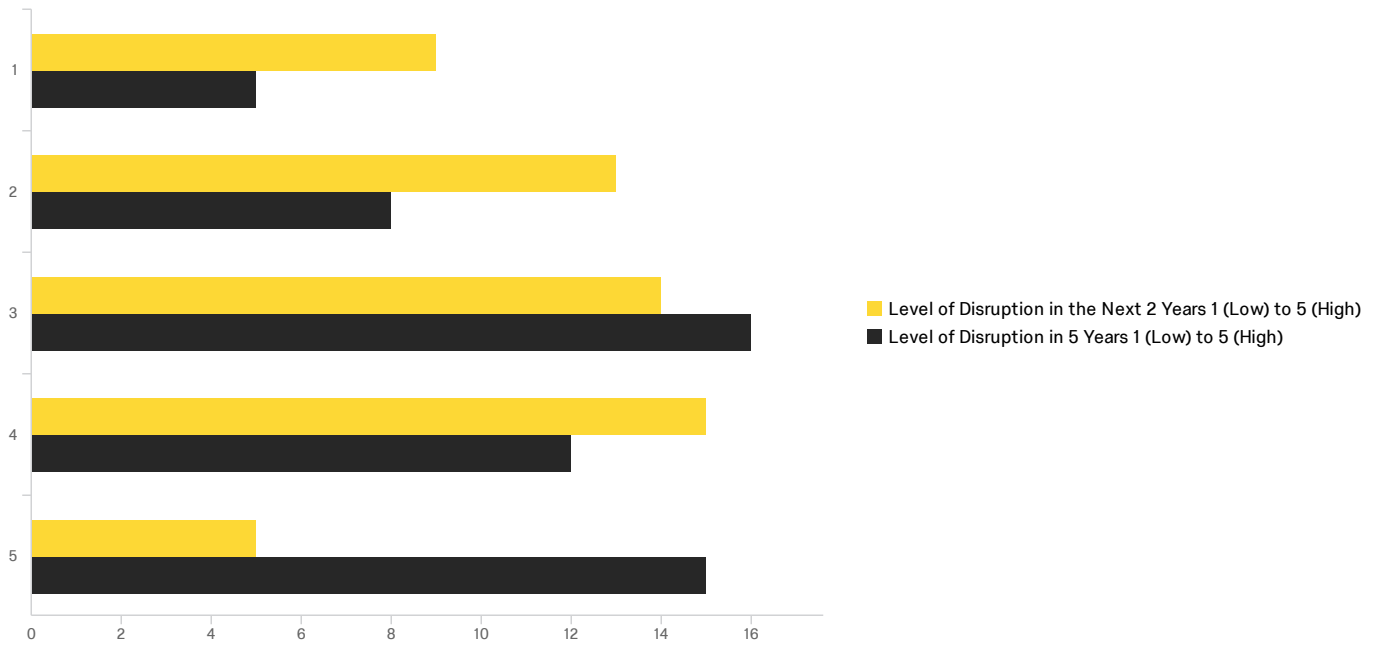


#	Field	Minimum	Maximum	Mean	Std Deviation	Variance	Count
1	Level of Disruption in the Next 2 Years 1 (Low) to 5 (High)	1.00	7.00	3.71	2.11	4.45	58
2	Level of Disruption in 5 Years 1 (Low) to 5 (High)	1.00	7.00	4.71	2.10	4.41	58

#	Field	1	2	3	4	5	Total
1	Level of Disruption in the Next 2 Years 1 (Low) to 5 (High)	20.69% 12	25.86% 15	31.03% 18	13.79% 8	8.62% 5	58
2	Level of Disruption in 5 Years 1 (Low) to 5 (High)	13.79% 8	13.79% 8	24.14% 14	29.31% 17	18.97% 11	58

Showing rows 1 - 2 of 2

Q12 - The federal government will impose price controls on prescription drugs.

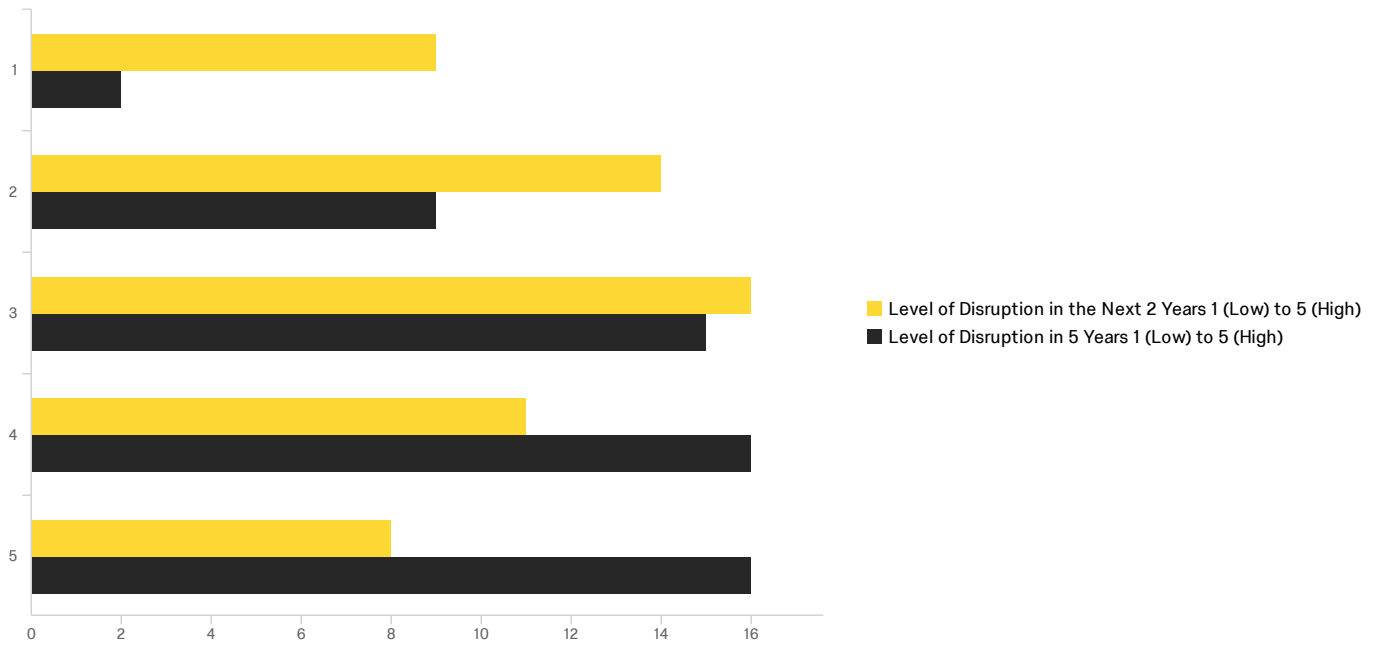


#	Field	Minimum	Maximum	Mean	Std Deviation	Variance	Count
1	Level of Disruption in the Next 2 Years 1 (Low) to 5 (High)	1.00	7.00	4.11	2.12	4.49	56
2	Level of Disruption in 5 Years 1 (Low) to 5 (High)	1.00	7.00	4.96	2.00	4.00	56

#	Field	1	2	3	4	5	Total
1	Level of Disruption in the Next 2 Years 1 (Low) to 5 (High)	16.07% 9	23.21% 13	25.00% 14	26.79% 15	8.93% 5	56
2	Level of Disruption in 5 Years 1 (Low) to 5 (High)	8.93% 5	14.29% 8	28.57% 16	21.43% 12	26.79% 15	56

Showing rows 1 - 2 of 2

Q14 - The federal government will impose price controls on hospital services.

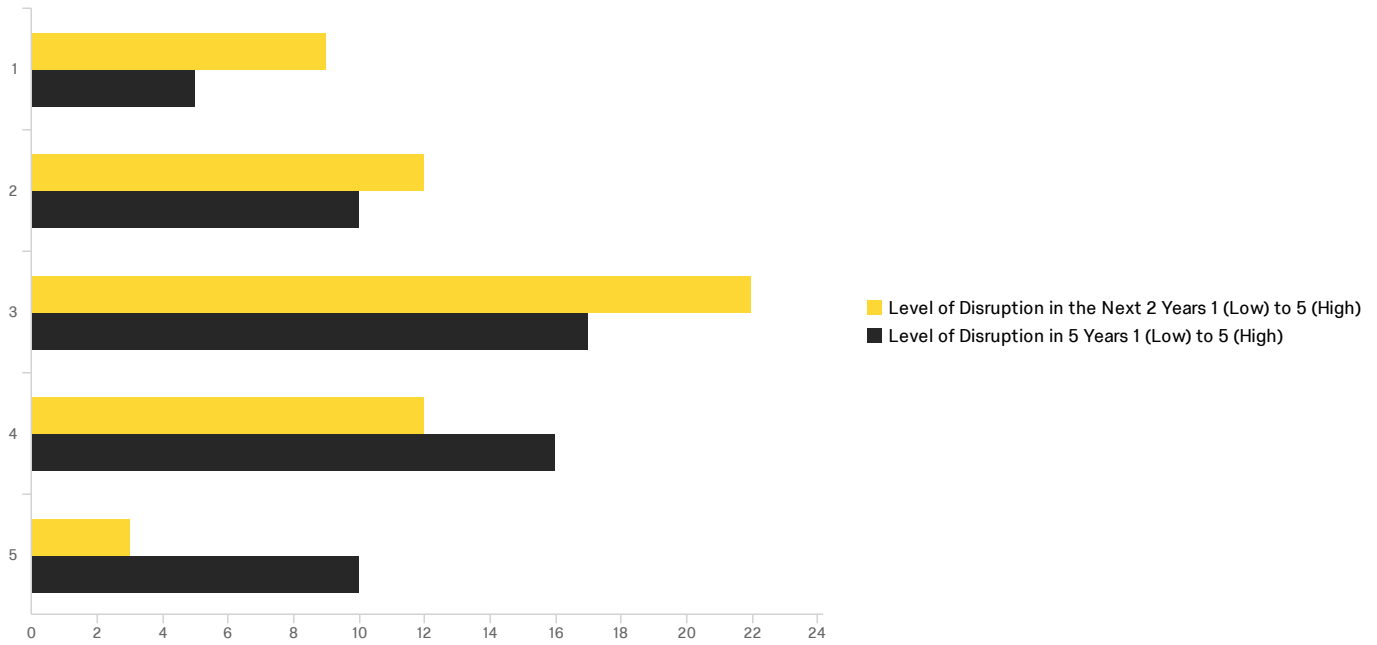


#	Field	Minimum	Maximum	Mean	Std Deviation	Variance	Count
1	Level of Disruption in the Next 2 Years 1 (Low) to 5 (High)	1.00	7.00	4.12	2.15	4.62	58
2	Level of Disruption in 5 Years 1 (Low) to 5 (High)	1.00	7.00	5.22	1.81	3.28	58

#	Field	1	2	3	4	5	Total
1	Level of Disruption in the Next 2 Years 1 (Low) to 5 (High)	15.52% 9	24.14% 14	27.59% 16	18.97% 11	13.79% 8	58
2	Level of Disruption in 5 Years 1 (Low) to 5 (High)	3.45% 2	15.52% 9	25.86% 15	27.59% 16	27.59% 16	58

Showing rows 1 - 2 of 2

Q16 - The federal government will redefine community benefit requirements for not-for-profit provider organizations.



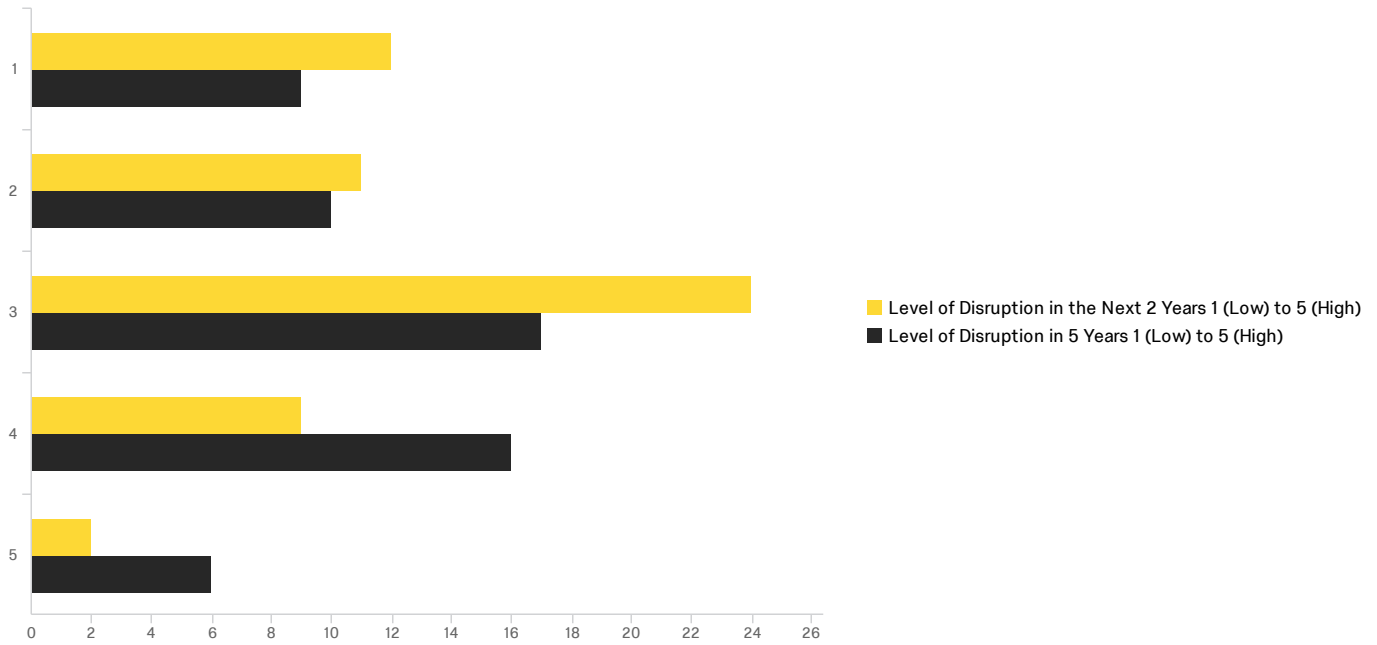
#	Field	Minimum	Maximum	Mean	Std Deviation	Variance	Count
1	Level of Disruption in the Next 2 Years 1 (Low) to 5 (High)	1.00	7.00	4.07	1.97	3.89	58
2	Level of Disruption in 5 Years 1 (Low) to 5 (High)	1.00	7.00	4.76	1.96	3.84	58

#	Field	1	2	3	4	5	Total
1	Level of Disruption in the Next 2 Years 1 (Low) to 5 (High)	15.52% 9	20.69% 12	37.93% 22	20.69% 12	5.17% 3	58
2	Level of Disruption in 5 Years 1 (Low) to 5 (High)	8.62% 5	17.24% 10	29.31% 17	27.59% 16	17.24% 10	58

Showing rows 1 - 2 of 2

Q18 - The federal government will require contracts between hospitals and group

purchasing organizations to be transparent.

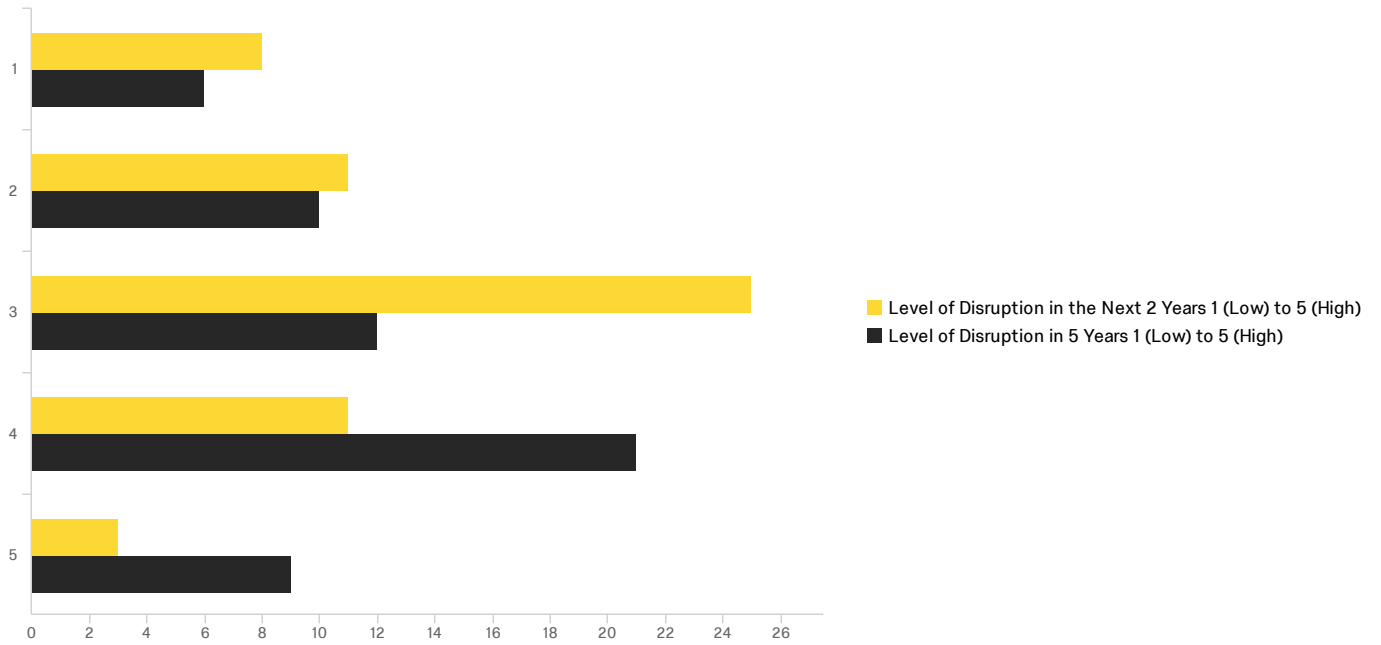


#	Field	Minimum	Maximum	Mean	Std Deviation	Variance	Count
1	Level of Disruption in the Next 2 Years 1 (Low) to 5 (High)	1.00	7.00	3.83	1.98	3.94	58
2	Level of Disruption in 5 Years 1 (Low) to 5 (High)	1.00	7.00	4.34	2.07	4.29	58

#	Field	1	2	3	4	5	Total
1	Level of Disruption in the Next 2 Years 1 (Low) to 5 (High)	20.69% 12	18.97% 11	41.38% 24	15.52% 9	3.45% 2	58
2	Level of Disruption in 5 Years 1 (Low) to 5 (High)	15.52% 9	17.24% 10	29.31% 17	27.59% 16	10.34% 6	58

Showing rows 1 - 2 of 2

Q20 - The federal government will require contracts between drugmakers, insurers and pharmacy benefits managers to be transparent.

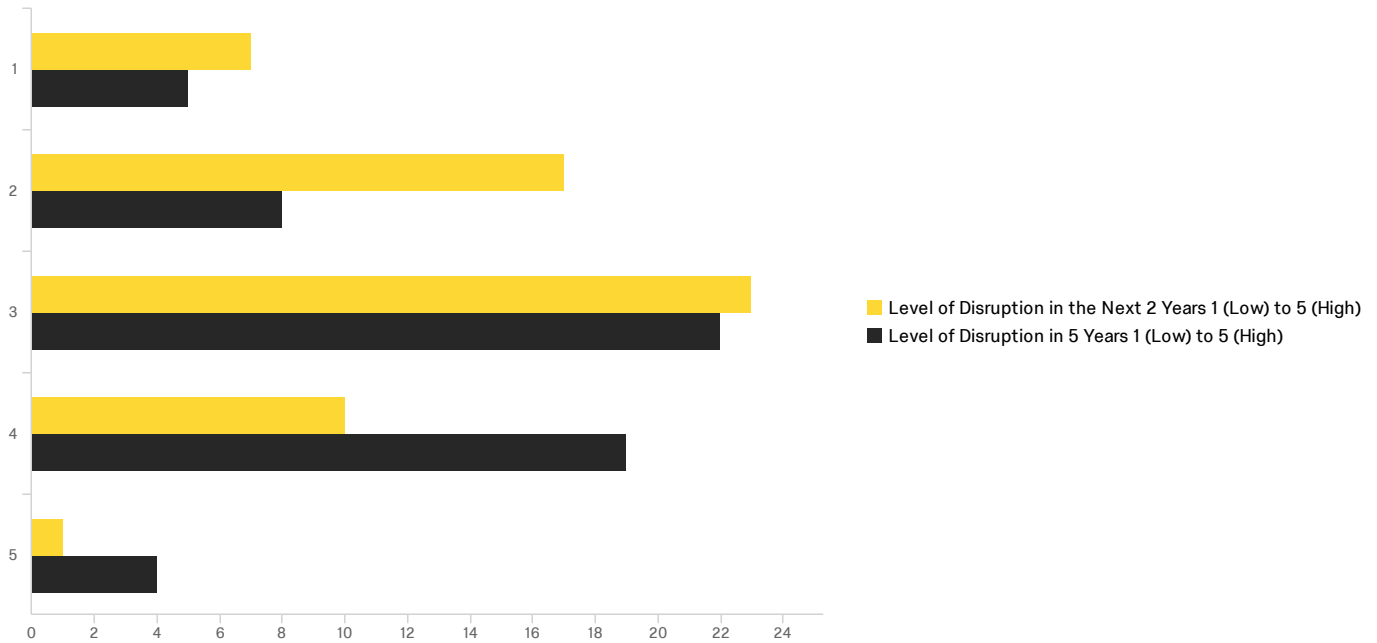


#	Field	Minimum	Maximum	Mean	Std Deviation	Variance	Count
1	Level of Disruption in the Next 2 Years 1 (Low) to 5 (High)	1.00	7.00	4.17	1.90	3.63	58
2	Level of Disruption in 5 Years 1 (Low) to 5 (High)	1.00	7.00	4.74	2.03	4.12	58

#	Field	1	2	3	4	5	Total
1	Level of Disruption in the Next 2 Years 1 (Low) to 5 (High)	13.79% 8	18.97% 11	43.10% 25	18.97% 11	5.17% 3	58
2	Level of Disruption in 5 Years 1 (Low) to 5 (High)	10.34% 6	17.24% 10	20.69% 12	36.21% 21	15.52% 9	58

Showing rows 1 - 2 of 2

Q22 - Patents protecting prescription drugs will be modified to stimulate competition and pricing pressure.

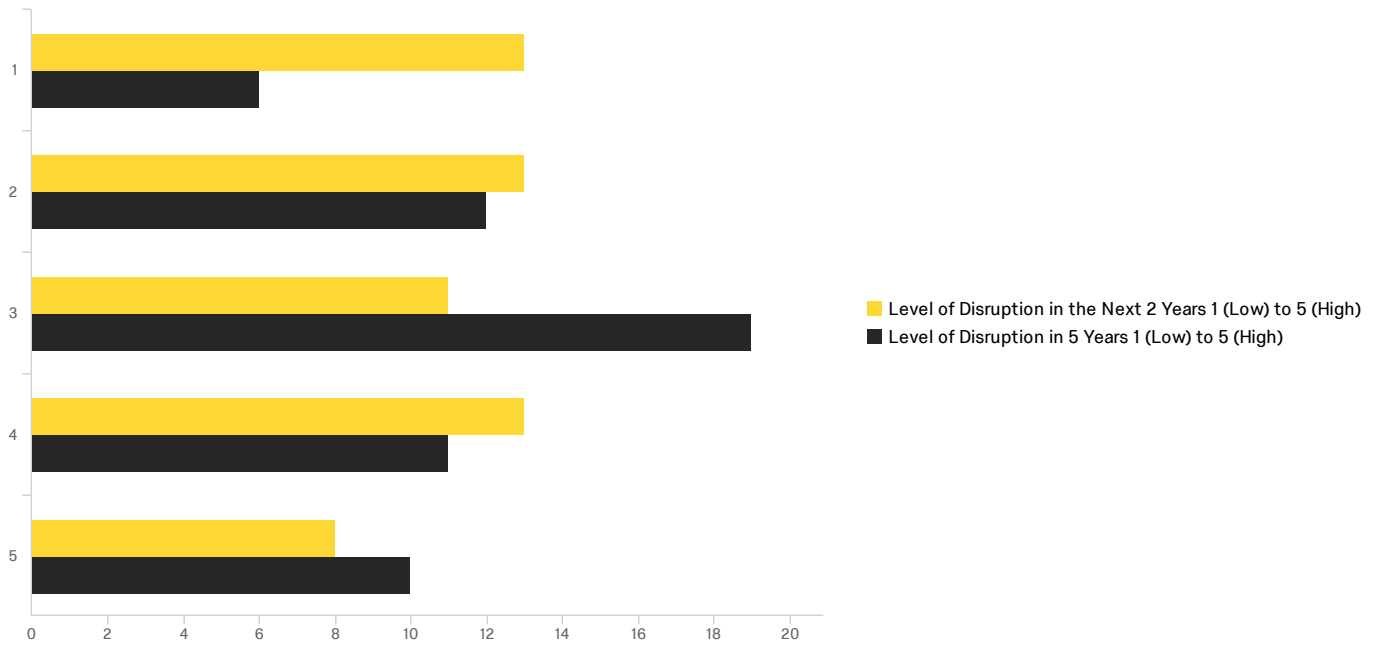


#	Field	Minimum	Maximum	Mean	Std Deviation	Variance	Count
1	Level of Disruption in the Next 2 Years 1 (Low) to 5 (High)	1.00	7.00	3.84	1.86	3.48	58
2	Level of Disruption in 5 Years 1 (Low) to 5 (High)	1.00	7.00	4.71	1.77	3.14	58

#	Field	1	2	3	4	5	Total
1	Level of Disruption in the Next 2 Years 1 (Low) to 5 (High)	12.07% 7	29.31% 17	39.66% 23	17.24% 10	1.72% 1	58
2	Level of Disruption in 5 Years 1 (Low) to 5 (High)	8.62% 5	13.79% 8	37.93% 22	32.76% 19	6.90% 4	58

Showing rows 1 - 2 of 2

Q24 - The employer tax exclusion will be eliminated.

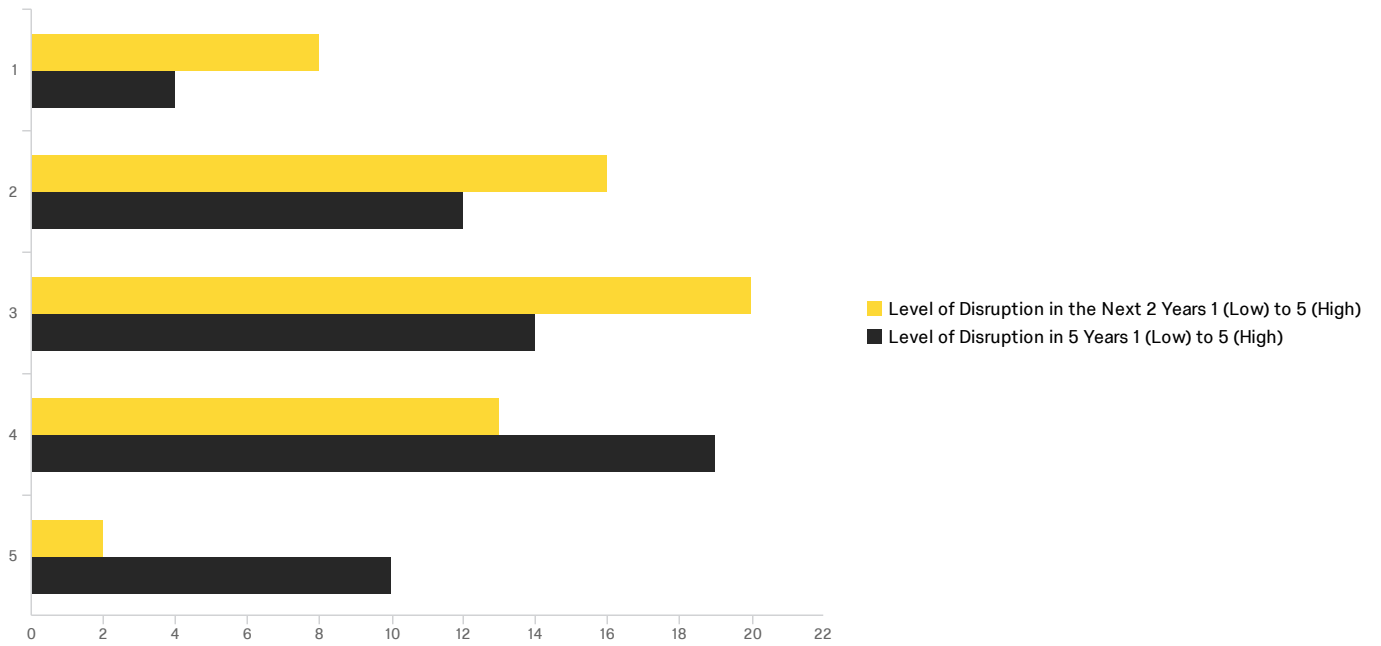


#	Field	Minimum	Maximum	Mean	Std Deviation	Variance	Count
1	Level of Disruption in the Next 2 Years 1 (Low) to 5 (High)	1.00	7.00	3.93	2.29	5.24	58
2	Level of Disruption in 5 Years 1 (Low) to 5 (High)	1.00	7.00	4.50	2.04	4.15	58

#	Field	1	2	3	4	5	Total
1	Level of Disruption in the Next 2 Years 1 (Low) to 5 (High)	22.41% 13	22.41% 13	18.97% 11	22.41% 13	13.79% 8	58
2	Level of Disruption in 5 Years 1 (Low) to 5 (High)	10.34% 6	20.69% 12	32.76% 19	18.97% 11	17.24% 10	58

Showing rows 1 - 2 of 2

Q27 - Technologies will allow individuals to customize their health insurance coverage.



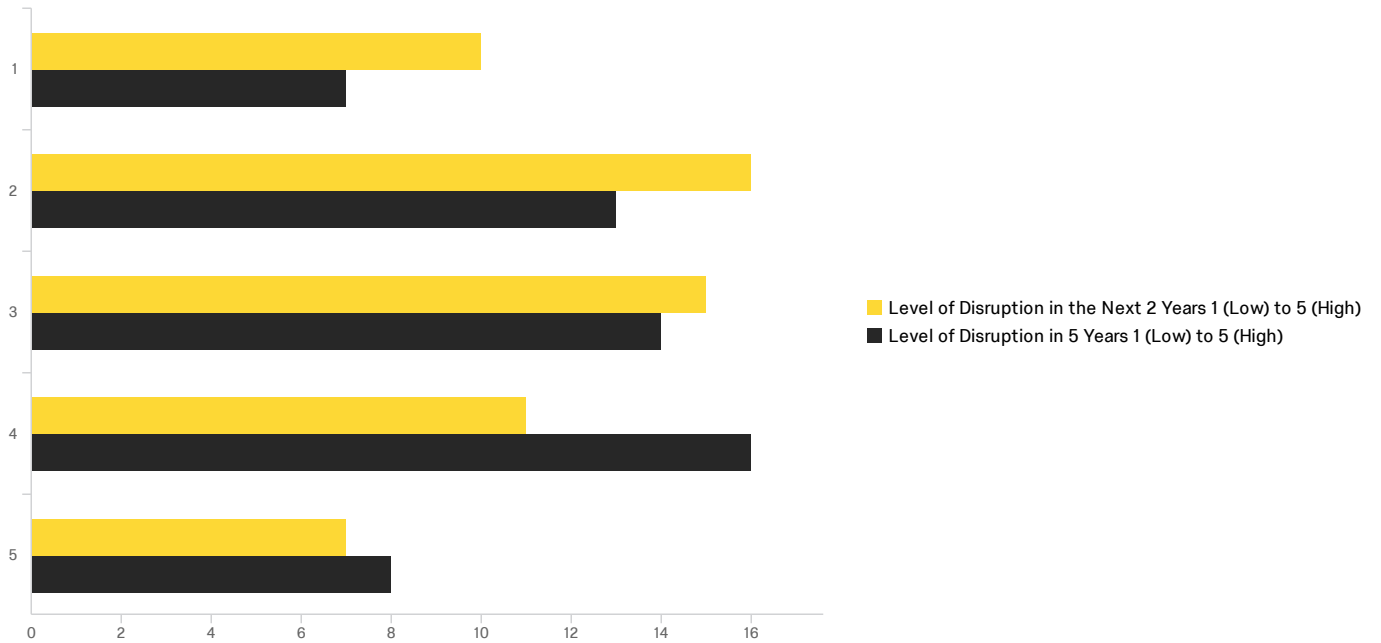
#	Field	Minimum	Maximum	Mean	Std Deviation	Variance	Count
1	Level of Disruption in the Next 2 Years 1 (Low) to 5 (High)	1.00	7.00	3.93	1.96	3.83	59
2	Level of Disruption in 5 Years 1 (Low) to 5 (High)	1.00	7.00	4.78	1.97	3.87	59

#	Field	1	2	3	4	5	Total
1	Level of Disruption in the Next 2 Years 1 (Low) to 5 (High)	13.56% 8	27.12% 16	33.90% 20	22.03% 13	3.39% 2	59
2	Level of Disruption in 5 Years 1 (Low) to 5 (High)	6.78% 4	20.34% 12	23.73% 14	32.20% 19	16.95% 10	59

Showing rows 1 - 2 of 2

Q29 - Private equity will become the primary source of capital for hospitals & health

systems.



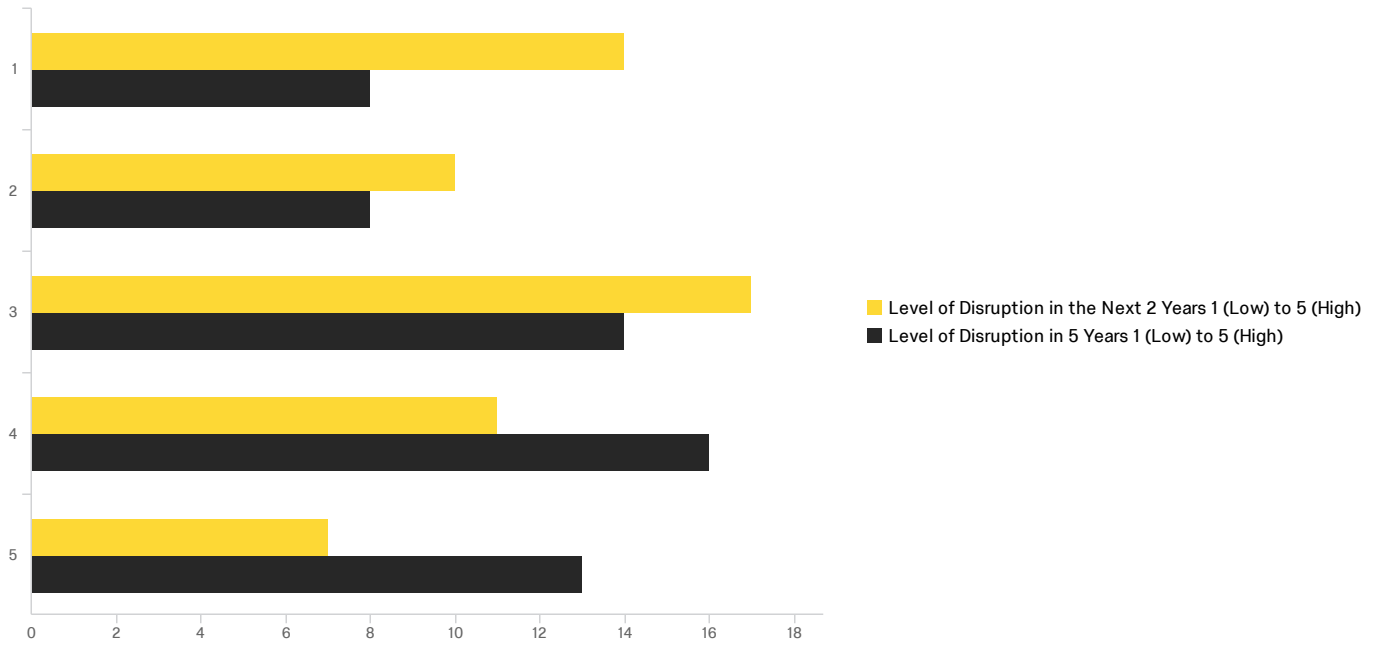
#	Field	Minimum	Maximum	Mean	Std Deviation	Variance	Count
1	Level of Disruption in the Next 2 Years 1 (Low) to 5 (High)	1.00	7.00	3.93	2.16	4.67	59
2	Level of Disruption in 5 Years 1 (Low) to 5 (High)	1.00	7.00	4.40	2.10	4.41	58

#	Field	1	2	3	4	5	Total
1	Level of Disruption in the Next 2 Years 1 (Low) to 5 (High)	16.95% 10	27.12% 16	25.42% 15	18.64% 11	11.86% 7	59
2	Level of Disruption in 5 Years 1 (Low) to 5 (High)	12.07% 7	22.41% 13	24.14% 14	27.59% 16	13.79% 8	58

Showing rows 1 - 2 of 2

Q31 - Physicians will consolidate into national networks and compete with health

systems and insurers.



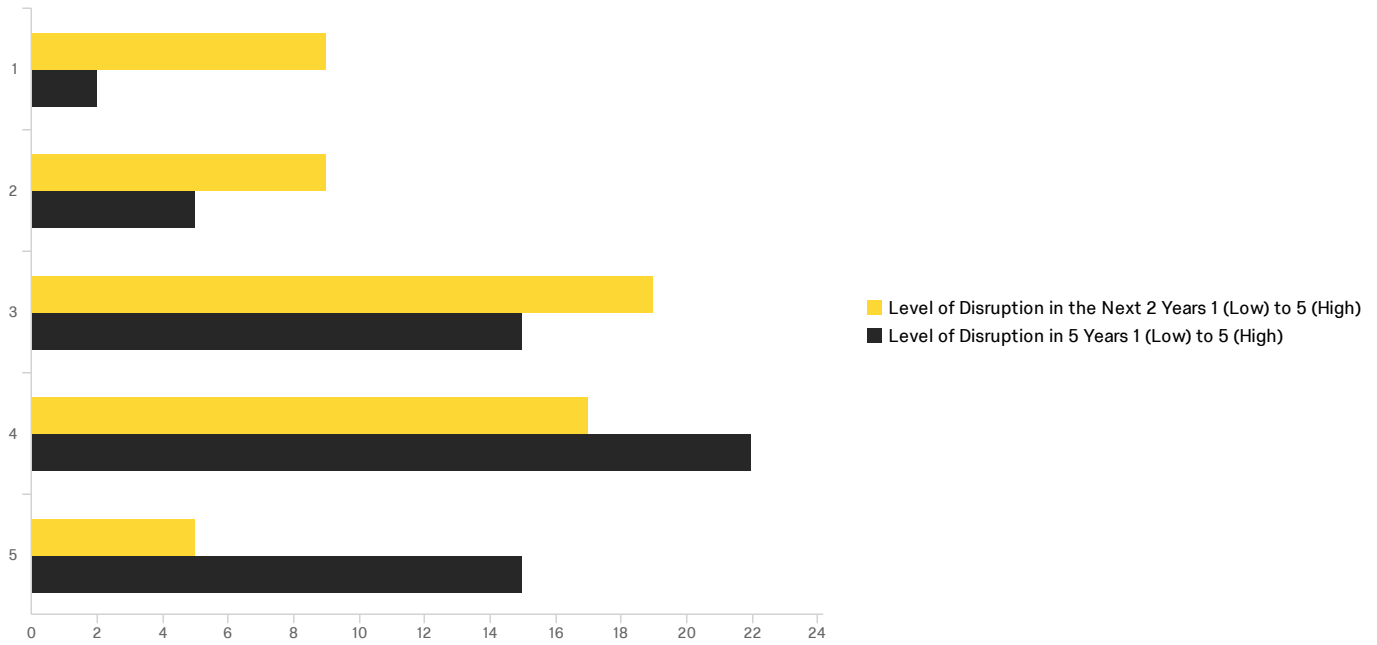
#	Field	Minimum	Maximum	Mean	Std Deviation	Variance	Count
1	Level of Disruption in the Next 2 Years 1 (Low) to 5 (High)	1.00	7.00	3.97	2.22	4.91	59
2	Level of Disruption in 5 Years 1 (Low) to 5 (High)	1.00	7.00	4.76	2.12	4.49	59

#	Field	1	2	3	4	5	Total
1	Level of Disruption in the Next 2 Years 1 (Low) to 5 (High)	23.73% 14	16.95% 10	28.81% 17	18.64% 11	11.86% 7	59
2	Level of Disruption in 5 Years 1 (Low) to 5 (High)	13.56% 8	13.56% 8	23.73% 14	27.12% 16	22.03% 13	59

Showing rows 1 - 2 of 2

Q33 - External disruptors will force change in cost, price transparency and consumerism

efforts.

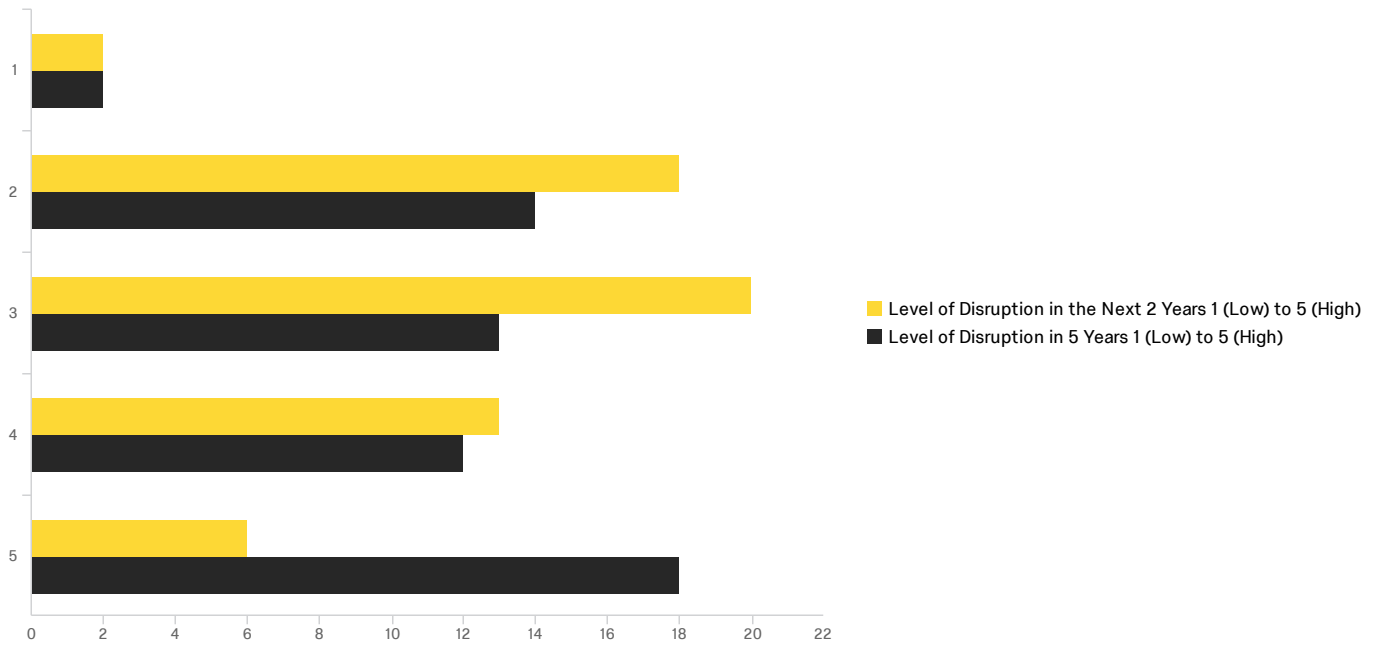


#	Field	Minimum	Maximum	Mean	Std Deviation	Variance	Count
1	Level of Disruption in the Next 2 Years 1 (Low) to 5 (High)	1.00	7.00	4.39	2.02	4.07	59
2	Level of Disruption in 5 Years 1 (Low) to 5 (High)	1.00	7.00	5.49	1.57	2.45	59

#	Field	1	2	3	4	5	Total
1	Level of Disruption in the Next 2 Years 1 (Low) to 5 (High)	15.25% 9	15.25% 9	32.20% 19	28.81% 17	8.47% 5	59
2	Level of Disruption in 5 Years 1 (Low) to 5 (High)	3.39% 2	8.47% 5	25.42% 15	37.29% 22	25.42% 15	59

Showing rows 1 - 2 of 2

Q35 - Smart devices will become central to patient care coordination.

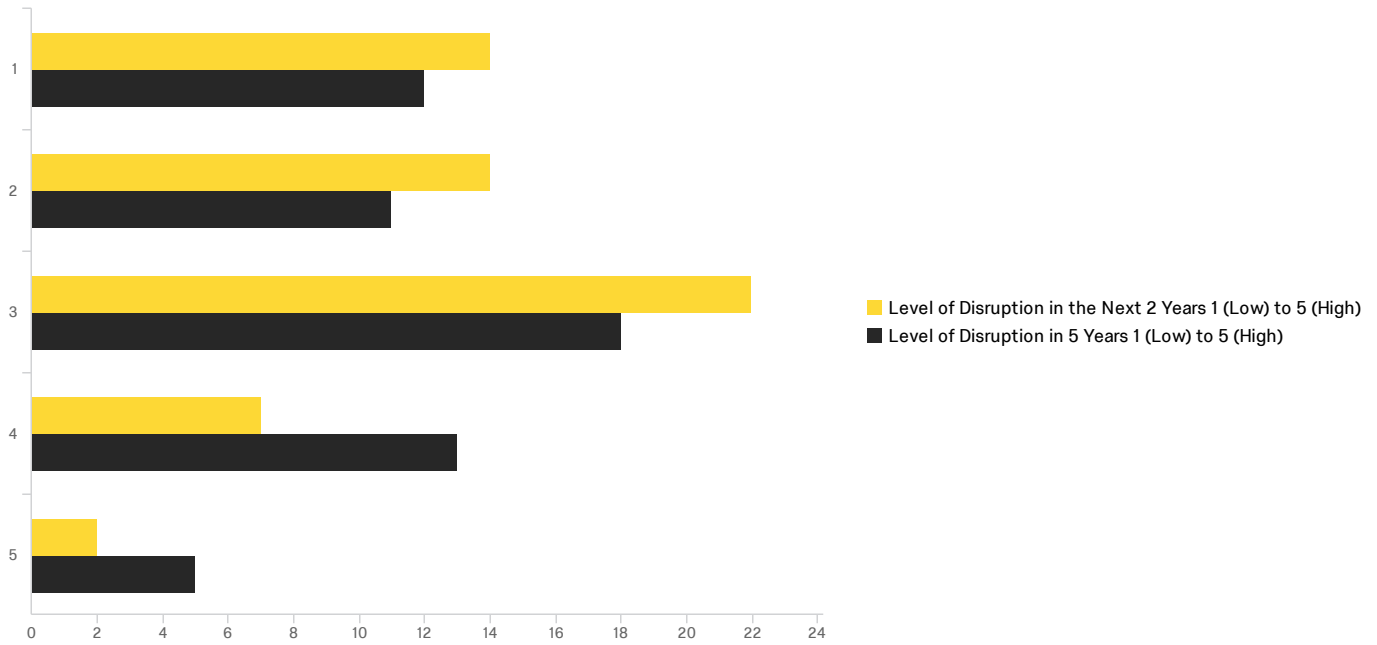


#	Field	Minimum	Maximum	Mean	Std Deviation	Variance	Count
1	Level of Disruption in the Next 2 Years 1 (Low) to 5 (High)	1.00	7.00	4.37	1.88	3.52	59
2	Level of Disruption in 5 Years 1 (Low) to 5 (High)	1.00	7.00	4.97	2.02	4.10	59

#	Field	1	2	3	4	5	Total
1	Level of Disruption in the Next 2 Years 1 (Low) to 5 (High)	3.39% 2	30.51% 18	33.90% 20	22.03% 13	10.17% 6	59
2	Level of Disruption in 5 Years 1 (Low) to 5 (High)	3.39% 2	23.73% 14	22.03% 13	20.34% 12	30.51% 18	59

Showing rows 1 - 2 of 2

Q37 - Employers will double down on wellness & lifestyle interventions to improve the effectiveness of their workforce.

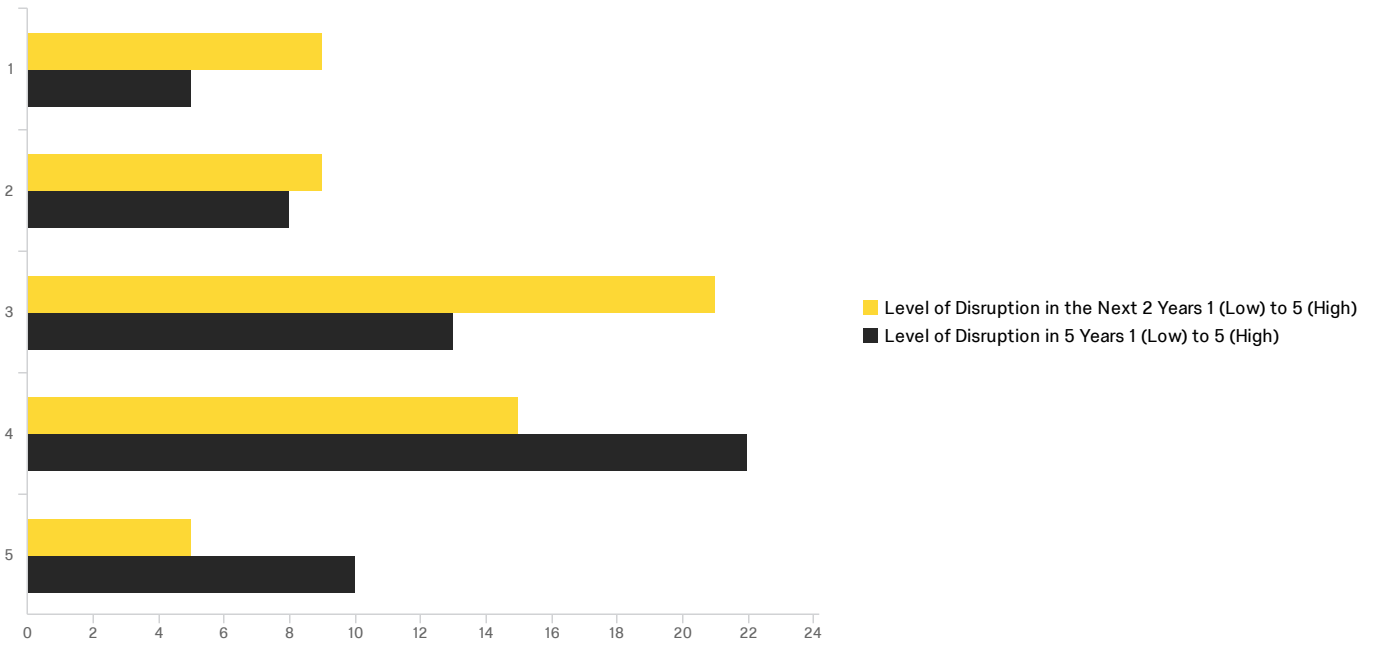


#	Field	Minimum	Maximum	Mean	Std Deviation	Variance	Count
1	Level of Disruption in the Next 2 Years 1 (Low) to 5 (High)	1.00	8.00	3.56	2.07	4.28	59
2	Level of Disruption in 5 Years 1 (Low) to 5 (High)	1.00	8.00	4.10	2.26	5.11	59

#	Field	1	2	3	4	5	Total
1	Level of Disruption in the Next 2 Years 1 (Low) to 5 (High)	23.73% 14	23.73% 14	37.29% 22	11.86% 7	3.39% 2	59
2	Level of Disruption in 5 Years 1 (Low) to 5 (High)	20.34% 12	18.64% 11	30.51% 18	22.03% 13	8.47% 5	59

Showing rows 1 - 2 of 2

Q39 - Private insurers will develop integrated systems of delivery to compete with hospitals.

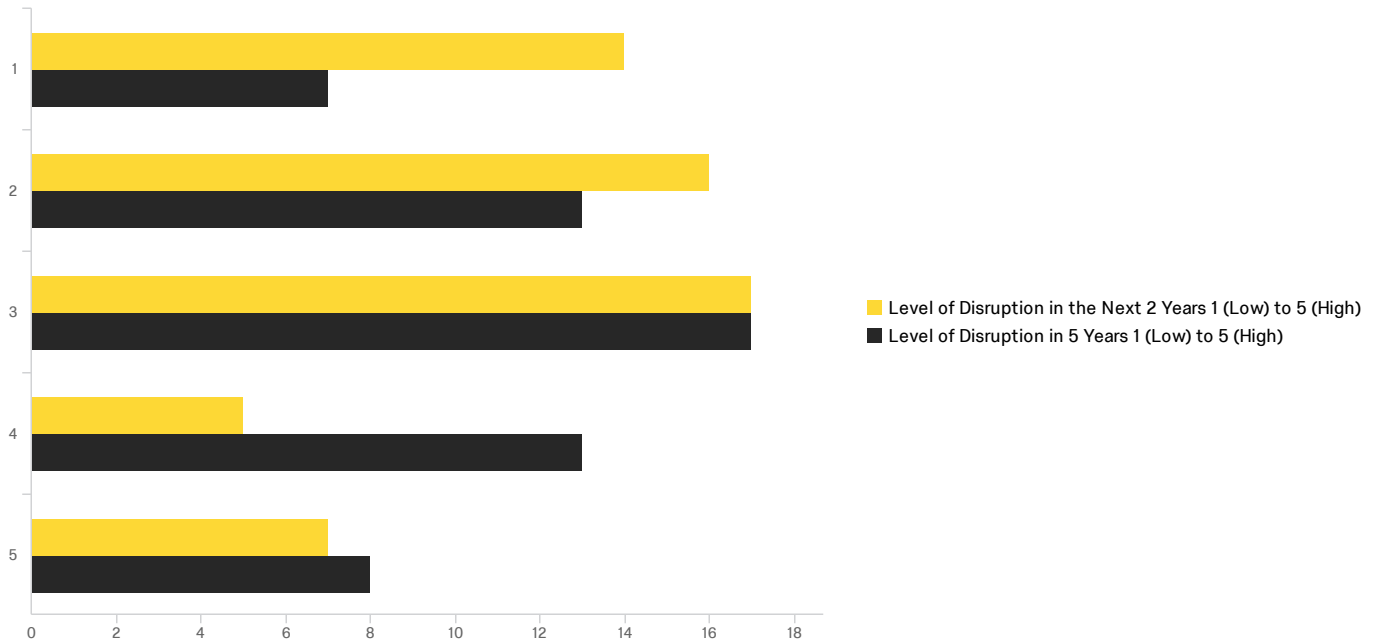


#	Field	Minimum	Maximum	Mean	Std Deviation	Variance	Count
1	Level of Disruption in the Next 2 Years 1 (Low) to 5 (High)	1.00	7.00	4.36	2.00	3.99	59
2	Level of Disruption in 5 Years 1 (Low) to 5 (High)	1.00	7.00	4.97	1.92	3.69	58

#	Field	1	2	3	4	5	Total
1	Level of Disruption in the Next 2 Years 1 (Low) to 5 (High)	15.25% 9	15.25% 9	35.59% 21	25.42% 15	8.47% 5	59
2	Level of Disruption in 5 Years 1 (Low) to 5 (High)	8.62% 5	13.79% 8	22.41% 13	37.93% 22	17.24% 10	58

Showing rows 1 - 2 of 2

Q41 - The scale and scope of primary care services will expand to include alternative health, nutrition, dentistry and behavioral health.

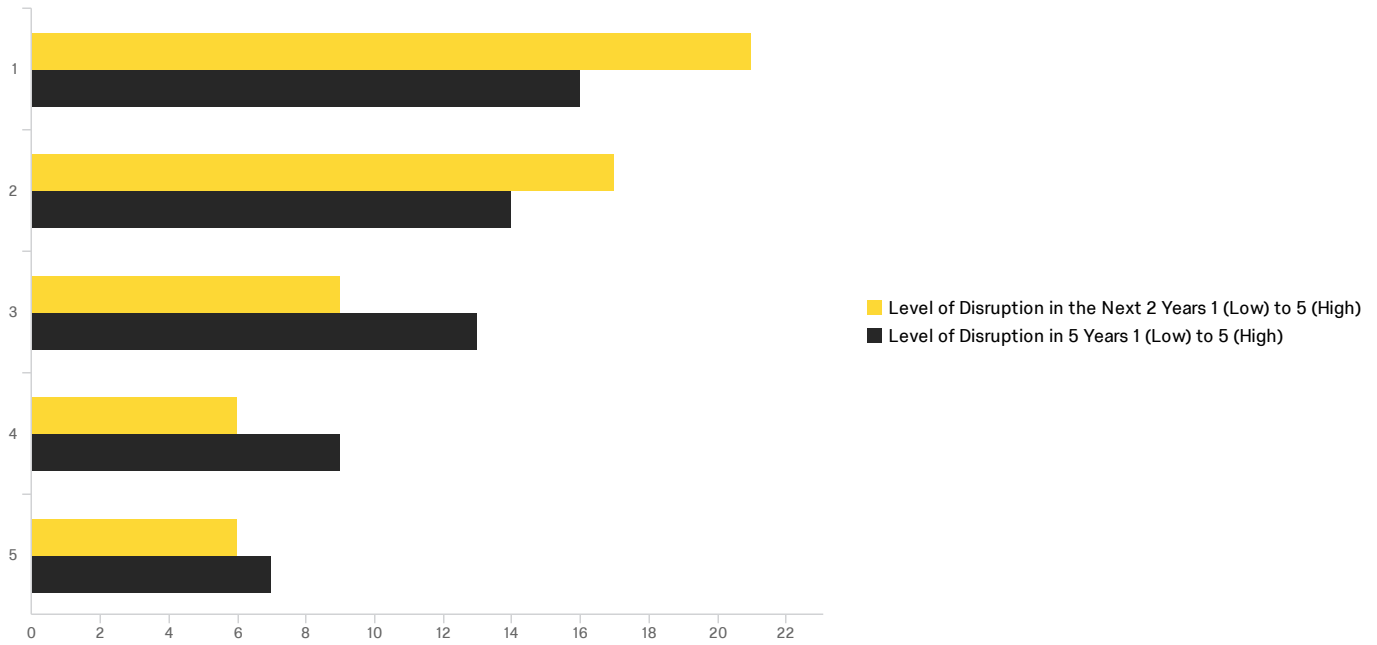


#	Field	Minimum	Maximum	Mean	Std Deviation	Variance	Count
1	Level of Disruption in the Next 2 Years 1 (Low) to 5 (High)	1.00	7.00	3.56	2.17	4.72	59
2	Level of Disruption in 5 Years 1 (Low) to 5 (High)	1.00	7.00	4.34	2.07	4.29	58

#	Field	1	2	3	4	5	Total
1	Level of Disruption in the Next 2 Years 1 (Low) to 5 (High)	23.73% 14	27.12% 16	28.81% 17	8.47% 5	11.86% 7	59
2	Level of Disruption in 5 Years 1 (Low) to 5 (High)	12.07% 7	22.41% 13	29.31% 17	22.41% 13	13.79% 8	58

Showing rows 1 - 2 of 2

Q43 - Increased community-based healthcare delivery will make hospital-based physician residency programs increasingly obsolete.

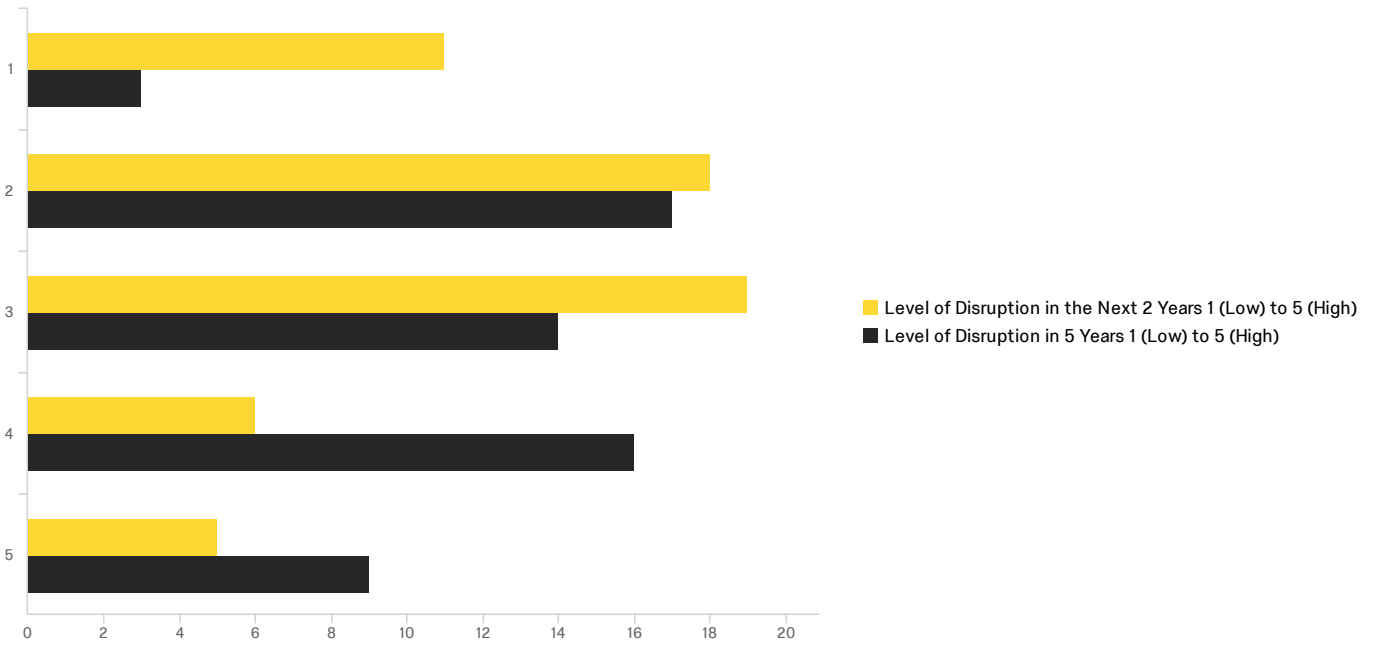


#	Field	Minimum	Maximum	Mean	Std Deviation	Variance	Count
1	Level of Disruption in the Next 2 Years 1 (Low) to 5 (High)	1.00	7.00	3.02	2.21	4.86	59
2	Level of Disruption in 5 Years 1 (Low) to 5 (High)	1.00	7.00	3.59	2.26	5.12	59

#	Field	1	2	3	4	5	Total
1	Level of Disruption in the Next 2 Years 1 (Low) to 5 (High)	35.59% 21	28.81% 17	15.25% 9	10.17% 6	10.17% 6	59
2	Level of Disruption in 5 Years 1 (Low) to 5 (High)	27.12% 16	23.73% 14	22.03% 13	15.25% 9	11.86% 7	59

Showing rows 1 - 2 of 2

Q45 - Consumers are taking more control of their healthcare with data from wearable devices



#	Field	Minimum	Maximum	Mean	Std Deviation	Variance	Count
1	Level of Disruption in the Next 2 Years 1 (Low) to 5 (High)	1.00	7.00	3.61	2.06	4.24	59
2	Level of Disruption in 5 Years 1 (Low) to 5 (High)	1.00	7.00	4.51	2.01	4.05	59

#	Field	1	2	3	4	5	Total
1	Level of Disruption in the Next 2 Years 1 (Low) to 5 (High)	18.64% 11	30.51% 18	32.20% 19	10.17% 6	8.47% 5	59
2	Level of Disruption in 5 Years 1 (Low) to 5 (High)	5.08% 3	28.81% 17	23.73% 14	27.12% 16	15.25% 9	59

Showing rows 1 - 2 of 2

Q59 - Email (must provide in order to qualify for a chance to win \$200 Amazon gift card):

Email (must provide in order to qualify for a chance to win \$200 Amazon gif...

william.cors@lvhn.org

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danielgaskell@yahoo.com

mshugarman3@gmail.com

rdale@hardinmedical.com

Email (must provide in order to qualify for a chance to win \$200 Amazon gif...

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Email (must provide in order to qualify for a chance to win \$200 Amazon gif...

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rbic@aol.com

fiklein1@gmail.com

f.drewette@ca.rr.com

rellerbrake@icloud.com

Q54 - Name (optional):

Name (optional):

William Cors MD

William Cors MD

Alan Bingham

Nancy Gorshe

Brad

Rick Majzun

kevin meneilly

Sam JW JW Romeo MD MBA

James Taylor

Scott Schams

Daniel Gaskell

Roland Dale

Mona

William B. Felegi, D.O., FACEP

Garen Corbett

Ron Barnes

Frank Brodkey

David Rogers

Nancy

Bhupendra M Tolia, MD

Ted Almon

Benton L. Busbee

Name (optional):

S. Golden

Ted Almon

Brian R Sullivan

Carlos Menendez

Chris Williams

MARSHALL BOONE JR

Dan Hogan

lawrence epstein

Mark Spafford

Robert Kuramoto

CARLOS CORDOVA C MD

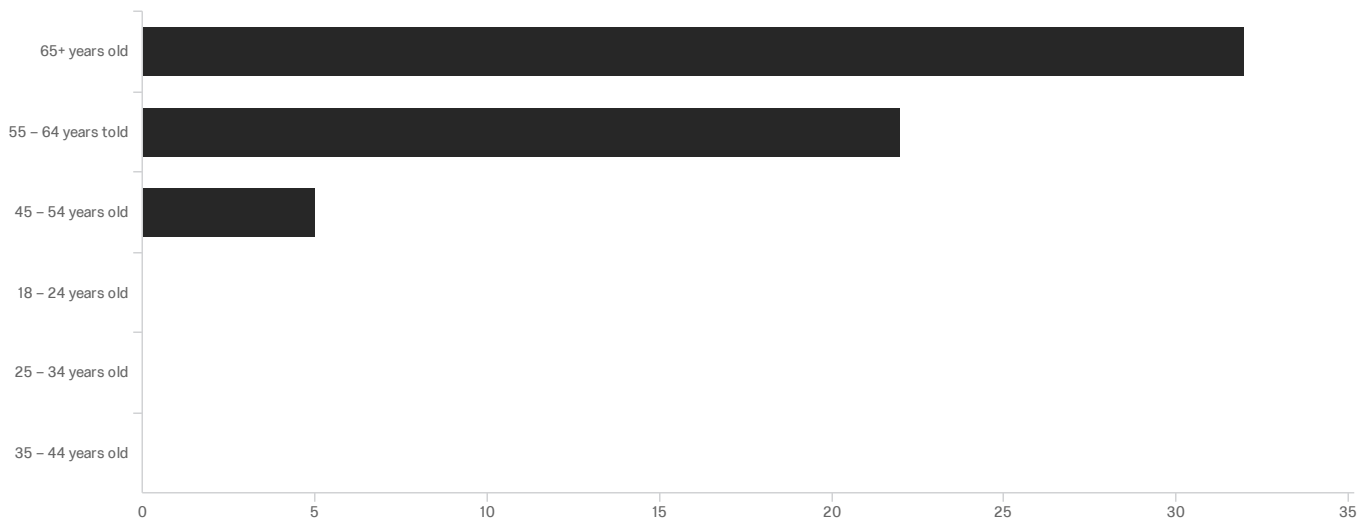
Bruce Kiacz

Galen Gorman

Randall Bickle

Farrel I. Klein, MD

Q48 - Age:



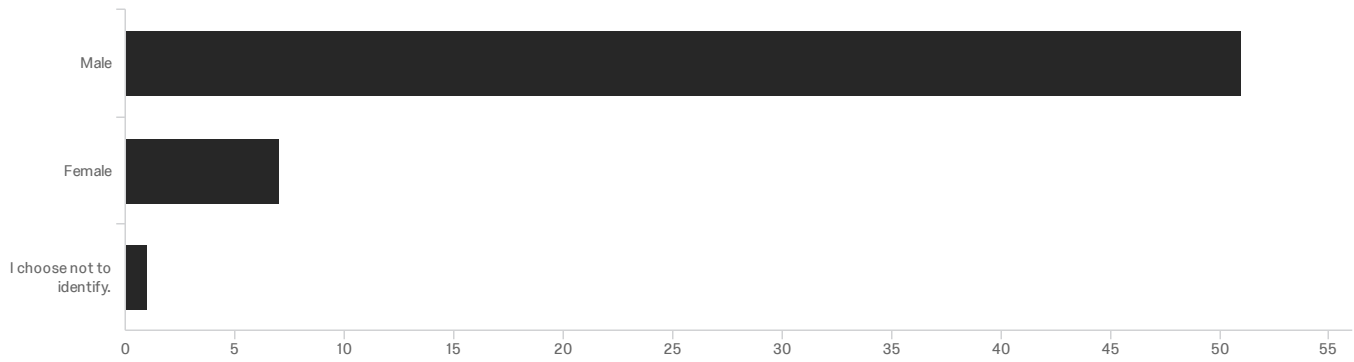
#	Field	Minimum	Maximum	Mean	Std Deviation	Variance	Count
1	Age:	4.00	6.00	5.46	0.65	0.42	59

#	Field	Choice Count
1	18 - 24 years old	0.00% 0
2	25 - 34 years old	0.00% 0
3	35 - 44 years old	0.00% 0
4	45 - 54 years old	8.47% 5
5	55 - 64 years told	37.29% 22
6	65+ years old	54.24% 32

59

Showing rows 1 - 7 of 7

Q50 - Gender:



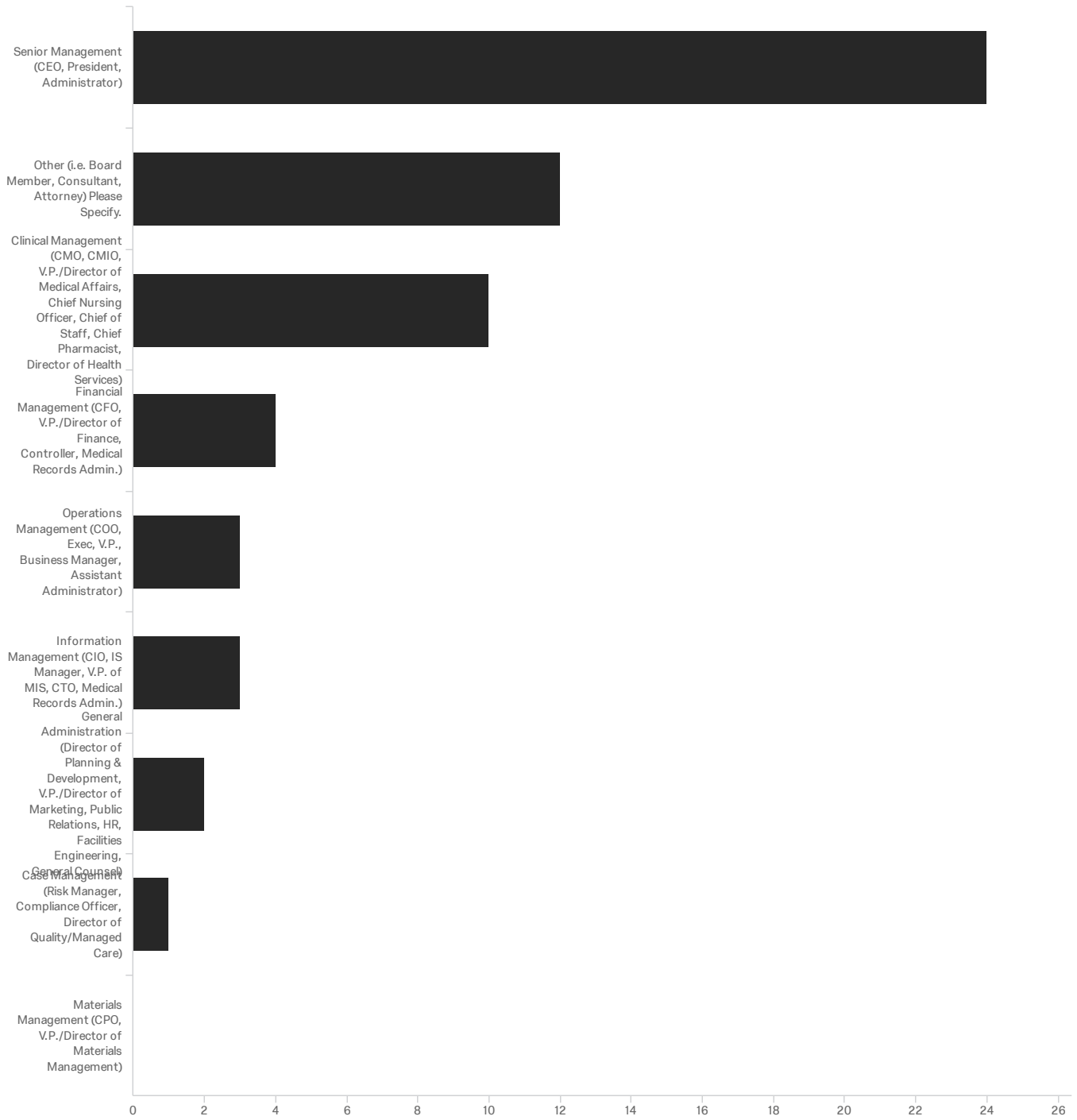
#	Field	Minimum	Maximum	Mean	Std Deviation	Variance	Count
1	Gender:	1.00	3.00	1.15	0.40	0.16	59

#	Field	Choice Count
1	Male	86.44% 51
2	Female	11.86% 7
3	I choose not to identify.	1.69% 1
		59

Showing rows 1 - 4 of 4

Q55 - Which category below best describes your responsibilities/role? Please select only

one.



#	Field	Minimum	Maximum	Mean	Std Deviation	Variance	Count
1	Which category below best describes your responsibilities/role? Please select only one. - Selected Choice	1.00	9.00	3.97	3.12	9.76	59

#	Field	Choice Count
1	Senior Management (CEO, President, Administrator)	40.68% 24
2	Operations Management (COO, Exec, V.P., Business Manager, Assistant Administrator)	5.08% 3
3	Financial Management (CFO, V.P./Director of Finance, Controller, Medical Records Admin.)	6.78% 4
4	Information Management (CIO, IS Manager, V.P. of MIS, CTO, Medical Records Admin.)	5.08% 3
5	Clinical Management (CMO, CMIO, V.P./Director of Medical Affairs, Chief Nursing Officer, Chief of Staff, Chief Pharmacist, Director of Health Services)	16.95% 10
6	Materials Management (CPO, V.P./Director of Materials Management)	0.00% 0
7	General Administration (Director of Planning & Development, V.P./Director of Marketing, Public Relations, HR, Facilities Engineering, General Counsel)	3.39% 2
8	Case Management (Risk Manager, Compliance Officer, Director of Quality/Managed Care)	1.69% 1
9	Other (i.e. Board Member, Consultant, Attorney) Please Specify.	20.34% 12
		59

Showing rows 1 - 10 of 10

Q55_9_TEXT - Other (i.e. Board Member, Consultant, Attorney) Please Specify.

Other (i.e. Board Member, Consultant, Attorney) Please Specify.

board chair

Board

consultant

Emergency Department Medical Director

physician - educator

Board Member/Trustee

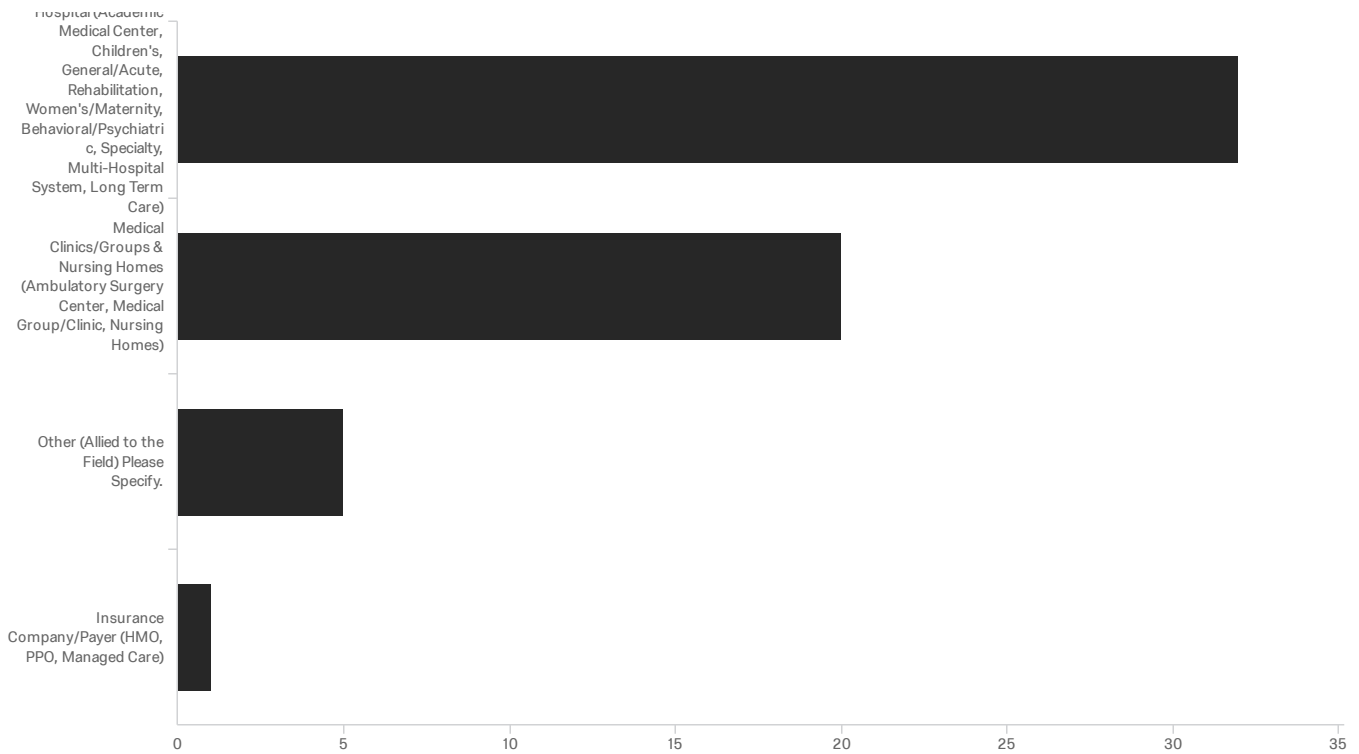
trustee, Board member

Board Member/Consultant

PHYSICIAN

Staff physician

Q57 - In what type of institution are you directly employed? Please select only one.



#	Field	Minimum	Maximum	Mean	Std Deviation	Variance	Count
1	In what type of institution are you directly employed? Please select only one. - Selected Choice	1.00	4.00	1.64	0.88	0.78	58

#	Field	Choice Count
1	Hospital (Academic Medical Center, Children's, General/Acute, Rehabilitation, Women's/Maternity, Behavioral/Psychiatric, Specialty, Multi-Hospital System, Long Term Care)	55.17% 32
2	Medical Clinics/Groups & Nursing Homes (Ambulatory Surgery Center, Medical Group/Clinic, Nursing Homes)	34.48% 20
3	Insurance Company/Payer (HMO, PPO, Managed Care)	1.72% 1
4	Other (Allied to the Field) Please Specify.	8.62% 5

58

Showing rows 1 - 5 of 5

Q57_4_TEXT - Other (Allied to the Field) Please Specify.

Other (Allied to the Field) Please Specify.

Other (Allied to the Field) Please Specify.

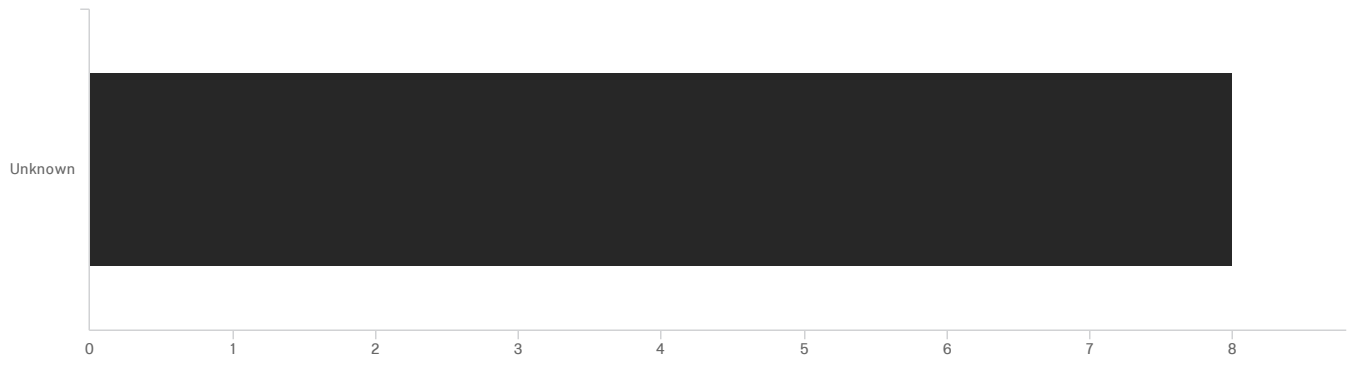
retired hospital system CEO, currentboard chair retirement communities, primary care org., and foundation

healthcare computer system design and consulting

Board/committee member of health system & hospital associations

SOLO PRACTICE

Q55_9_TEXT - Topics



#	Field	Choice Count
1	Unknown	100.00% 8

Showing rows 1 - 1 of 1

End of Report